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# Multilateral Development Banks: Overview and Issues for Congress

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## Summary

Multilateral development banks (MDBs) provide financial assistance to developing countries in order to promote economic and social development. The United States is a member, and donor, to five major MDBs: the World Bank and four regional development banks, including the African Development Bank, the Asian Development Bank, the European Bank for Reconstruction and Development, and the Inter-American Development Bank.

The MDBs primarily fund large infrastructure and other development projects and provide loans tied to policy reforms by the government. The MDBs provide non-concessional financial assistance to middle-income countries and some creditworthy low-income countries on market-based terms. They also provide concessional assistance, including grants and loans at below-market rate interest rates, to low-income countries.

### **The Role of Congress in U.S. Policy at the MDBs**

Congress plays a critical role in U.S. participation in the MDBs through funding and oversight. Congressional legislation is required for the United States to make financial contributions to the banks. Appropriations for the concessional windows occur regularly, but appropriations for the non-concessional windows are less frequent. In FY2011 and FY2012, Congress authorized funds for U.S. participation in major increases of the non-concessional lending facilities at the MDBs. Appropriations for the capital increases have been spread out over a five- to eight-year period, depending on the institution.

Congress exercises oversight over U.S. participation in the MDBs through hearings and legislative mandates. For example, legislative mandates direct the U.S. Executive Directors to the MDBs to advocate certain policies and how to vote on various issues at the MDBs. Congress also issues reporting requirements for the Treasury Department on issues related to MDB activities. Congress has also tied MDB funding to specific institutional reforms.

### **Issues for Congress**

- **Effectiveness of MDBs:** The impact of MDB financial assistance is debated. Critics argue that the MDBs focus on “getting money out the door” (rather than delivering results), are not transparent, and lack a clear division of labor. They also argue that providing aid multilaterally relinquishes U.S. control over where and how the money is spent. Proponents argue that providing assistance to developing countries is the “right” thing to do and has been successful in helping developing countries make strides in health and education over the past four decades. They also argue that MDB assistance is important for leveraging funds from bilateral donors, promoting policy reforms, and enhancing U.S. leadership.
- **Changing Landscape of the MDBs:** In recent years, several countries have taken steps to launch two new multilateral development banks: the Chinese-led Asian Infrastructure Investment Bank (AIIB) and the New Development Bank (often called the “BRICS Bank,” since its members include Brazil, Russia, India, China, and South Africa). The first major MDBs created in decades, questions have been raised how they will fit in with existing MDBs. Proponents of the new institutions argue that they will help address the financing needs of developing countries and increase the representation of emerging markets in the global economy. Others have expressed concerns about whether they will undermine U.S.-led institutions and adopt internationally-recognized best practices on governance, procurement, and environmental and social safeguards.

- **U.S. Commercial Interests:** Billions of dollars in contracts are awarded each year to complete projects financed by the MDBs. The Foreign Commercial Services (FCS) has representatives at the MDBs who are responsible for protecting and promoting American commercial interests at the MDBs. Congress has exercised oversight of MDB procurement policies and U.S. commercial interests at the banks.

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## Introduction

Multilateral development banks (MDBs) are international institutions that provide financial assistance, typically in the form of loans and grants, to developing countries in order to promote economic and social development. The United States is a member and significant donor to five major MDBs. These include the World Bank and four smaller regional development banks: the African Development Bank (AfDB); the Asian Development Bank (AsDB); the European Bank for Reconstruction and Development (EBRD); and the Inter-American Development Bank (IDB).<sup>1</sup> Congress plays a critical role in shaping U.S. policy at the MDBs through funding and oversight of U.S. participation in the institutions.

This report provides an overview of the MDBs and highlights major issues for Congress. The first section discusses how the MDBs operate, including the history of the MDBs, their operations and organizational structure, and the effectiveness of MDB financial assistance. The second section discusses the role of Congress in the MDBs, including congressional legislation authorizing and appropriating U.S. contributions to the MDBs; congressional oversight; and U.S. commercial interests in the MDBs.

## Overview of the Multilateral Development Banks

MDBs provide financial assistance to developing countries, typically in the form of loans and grants, for investment projects and policy-based loans. Project loans include large infrastructure projects, such as highways, power plants, port facilities, and dams, as well as social projects, including health and education initiatives. Policy-based loans provide governments with financing in exchange for agreement by the borrower country government that it will undertake particular policy reforms, such as the privatization of state-owned industries or reform in agriculture or electricity sector policies. Policy-based loans can also provide budgetary support to developing country governments. In order for the disbursement of a policy-based loan to continue, the borrower must implement the specified economic or financial policies. Some have expressed concern over the increasing budgetary support provided to developing countries by the MDBs. Traditionally, this type of support has been provided by the International Monetary Fund (IMF).

Most of the MDBs have two major funds, often called lending windows or lending facilities. One type of lending window is used to provide financial assistance on market-based terms, typically in the form of loans, but also through equity investments and loan guarantees.<sup>2</sup> Non-concessional assistance is, depending on the MDB, extended to middle-income governments, some creditworthy low-income governments, and private sector firms in developing countries.<sup>3</sup> The other type of lending window is used to provide financial assistance at below market-based terms

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<sup>1</sup> There are also several sub-regional development banks, such as the Caribbean Development Bank and the Andean Development Corporation. However, the United States is not a member of these sub-regional development institutions, and they are not discussed in this report. This report also does not discuss the North American Development Bank (NADBank), a binational financial institution capitalized and governed by the United States and Mexico. The International Monetary Fund (IMF), whose mandate is to ensure international financial stability, is not an MDB. For more on the IMF, see CRS Report R42019, *International Monetary Fund: Background and Issues for Congress*, by (name redacted).

<sup>2</sup> These carry repayment terms that are lower than those normally required for commercial loans, but they are not subsidized. See the discussion of financing below.

<sup>3</sup> Countries that are eligible for concessional and non-concessional assistance are often referred to as “blend” countries.

(concessional assistance), typically in the form of loans at below-market interest rates and grants, to governments of low-income countries.

## Historical Background

### World Bank

The World Bank is the oldest and largest of the MDBs. The World Bank Group comprises three sub-institutions that make loans and grants to developing countries: the International Bank for Reconstruction and Development (IBRD), the International Development Association (IDA), and the International Finance Corporation (IFC).<sup>4</sup>

The 1944 Bretton Woods Conference led to the establishment of the World Bank, the IMF, and the institution that would eventually become the World Trade Organization (WTO). The IBRD was the first World Bank affiliate created, when its Articles of Agreement became effective in 1945 with the signatures of 28 member governments. Today, the IBRD has near universal membership with 187 member nations. Only Cuba and North Korea, and a few micro-states such as the Vatican, Monaco, and Andorra, are non-members. The IBRD lends mainly to the governments of middle-income countries at market-based interest rates.

In 1960, at the suggestion of the United States, IDA was created to make concessional loans (with low interest rates and long repayment periods) to the poorest countries. IDA also now provides grants to these countries. The IFC was created in 1955 to extend loans and equity investments to private firms in developing countries. The World Bank initially focused on providing financing for large infrastructure projects. Over time, this has broadened to also include social projects and policy-based loans.

### Regional Development Banks

#### *Inter-American Development Bank*

The IDB was created in 1959 in response to a strong desire by Latin American countries for a bank that would be attentive to their needs, as well as U.S. concerns about the spread of communism in Latin America.<sup>5</sup> Consequently, the IDB has tended to focus more on social projects than large infrastructure projects, although the IDB began lending for infrastructure projects as well in the 1970s. From its founding, the IDB has had both non-concessional and concessional lending windows. The IDB's concessional lending window is called the Fund for Special Operations (FSO). The IDB Group also includes the Inter-American Investment Corporation (IIC) and the Multilateral Investment Fund (MIF), which extend loans to private sector firms in developing countries, much like the World Bank's IFC.

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<sup>4</sup> In addition to the IBRD, IDA, and the IFC, the World Bank Group also includes the Multilateral Investment Guarantee Agency (MIGA) and the International Centre for Settlement of Investment Disputes (ICSID). The term "World Bank" typically refers to IBRD and IDA specifically. MIGA and ICSID are not covered in this report, even though they arguably play an important role in fostering economic development, because they do not make loans and grants to developing countries. MIGA provides political risk insurance to foreign investors, in order to promote foreign direct investment (FDI) into developing countries. ICSID provides facilities for conciliation and arbitration of disputes between governments and private foreign investors.

<sup>5</sup> Sarah Babb, *Behind the Development Banks: Washington Politics, World Poverty, and the Wealth of Nations* (Chicago: University of Chicago Press, 2009).

### *African Development Bank*

The AfDB was created in 1964 and was for nearly two decades an African-only institution, reflecting the desire of African governments to promote stronger unity and cooperation among the countries of their region. In 1973, the AfDB created a concessional lending window, the African Development Fund (AfDF), to which non-regional countries could become members and contribute. The United States joined the AfDF in 1976. In 1982, membership in the AfDB non-concessional lending window was officially opened to non-regional members. The AfDB makes loans to private sector firms through its non-concessional window and does not have a separate fund specifically for financing private sector projects with a development focus in the region.

### *Asian Development Bank*

The AsDB was created in 1966 to promote regional cooperation. Similar to the World Bank, and unlike the IDB, the AsDB's original mandate focused on large infrastructure projects, rather than social projects or direct poverty alleviation. The AsDB's concessional lending facility, the Asian Development Fund (AsDF), was created in 1973. Like the AfDF, the AsDB does not have a separate fund specifically for financing private sector projects, and makes loans to private sector firms in the region through its non-concessional window.

### *European Bank for Reconstruction and Development*

The EBRD is the youngest MDB, founded in 1991. The motivation for creating the EBRD was to ease the transition of the former communist countries of Central and Eastern Europe (CEE) and the former Soviet Union from planned economies to free-market economies. The EBRD differs from the other regional banks in two fundamental ways. First, the EBRD has an explicitly political mandate: to support democracy-building activities. Second, the EBRD does not have a concessional loan window. The EBRD's financial assistance is heavily targeted on the private sector, although the EBRD does also extend some loans to governments in CEE and the former Soviet Union.

**Table 1** summarizes the different lending windows for the MDBs, noting what types of financial assistance they provide, who they lend to, when they were founded, and how much financial assistance they committed to developing countries in 2014 or FY2015.<sup>6</sup> The World Bank Group accounted for more than half of total MDB financial assistance commitments to developing countries in 2014 or FY2015.<sup>7</sup> Also, about three-quarters of the financial assistance provided by the MDBs to developing countries was on non-concessional terms during those years.

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<sup>6</sup> The World Bank reports operations data for the fiscal year (July-June), while the regional MDBs report data on a calendar year. Throughout this report, World Bank data is for fiscal years and regional MDB data is for calendar years.

<sup>7</sup> Including IBRD, IFC, and IDA.



**Table I. Overview of MDB Lending Windows**

<b>MDB</b>	<b>Type of Financing</b>	<b>Type of Borrower</b>	<b>Year Founded</b>	<b>New Commitments, 2014 or FY2015 (Billion \$)</b>
<b>World Bank Group</b>				
International Bank for Reconstruction and Development (IBRD)	Non-concessional loans and loan guarantees	Primarily middle-income governments, also some creditworthy low-income countries	1944	23.53
International Development Association (IDA)	Concessional loans and grants	Low-income governments	1960	19.00
International Finance Corporation (IFC)	Non-concessional loans, equity investments, and loan guarantees	Private sector firms in developing countries (middle- and low-income countries)	1956	10.54
<b>African Development Bank (AfDB)</b>	Non-concessional loans, equity investments, and loan guarantees	Middle-income governments, some creditworthy low-income governments, and private sector firms in the region	1964	4.64
African Development Fund (AfDF)	Concessional loans and grants	Low-income governments in the region	1972	2.30
<b>Asian Development Bank (AsDB)</b>	Non-concessional loans, equity investments, and loan guarantees	Middle-income governments, some creditworthy low-income governments, and private sector firms in the region	1966	10.23
Asian Development Fund (AsDF)	Concessional loans and grants	Low-income governments in the region	1973	3.09
<b>European Bank for Reconstruction and Development (EBRD)</b>	Non-concessional loans equity investments, and loan guarantees	Primarily private sector firms in developing countries in the region, also developing-country governments in the region	1991	10.75
<b>Inter-American Development Bank (IDB)</b>	Non-concessional loans and loan guarantees	Middle-income governments, some creditworthy low-income governments, and private sector firms in the region	1959	12.65
Fund for Special Operations (FSO)	Concessional loans	Low-income governments in the region	1959	0.30

**Source:** MDB Annual Reports.

**Note:** Throughout the report, World Bank data is for FY2015 (July-June) and regional development bank data is for 2014 (calendar year), unless otherwise noted. Most of the MDBs also have additional funds that they administer, typically funded by a specific donor and/or targeted towards narrowly defined projects. Data on IFC new commitments only includes long-term commitments.

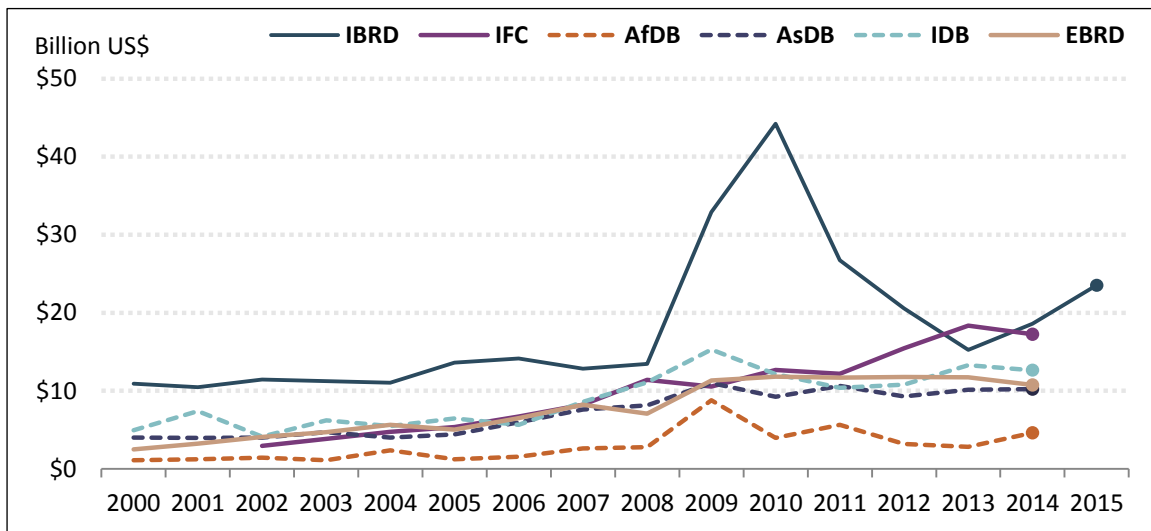
## Operations: Financial Assistance to Developing Countries

### Financial Assistance over Time

**Figure 1** shows non-concessional MDB financial commitments to developing countries since 2000. As a whole, non-concessional MDB financial assistance was relatively stable in nominal terms until the global financial crisis prompted major member countries to press for increased financial assistance. In response to the financial crisis and at the urging of its major member countries, the IBRD dramatically increased lending between FY2008 and FY2009. Regional development banks also had upticks in lending between 2008 and 2009. MDB non-concessional assistance, particularly by the IBRD, has started to fall to pre-crisis levels as the financial crisis has stabilized. However, IBRD commitments started rising again in FY2014 and FY2015.

**Figure 2** shows concessional financial assistance provided by the MDBs to developing countries since 2000. The World Bank’s concessional lending arm, IDA, has grown steadily over the decade in nominal terms, while the regional development bank concessional lending facilities, by contrast, have remained relatively stable in nominal terms.

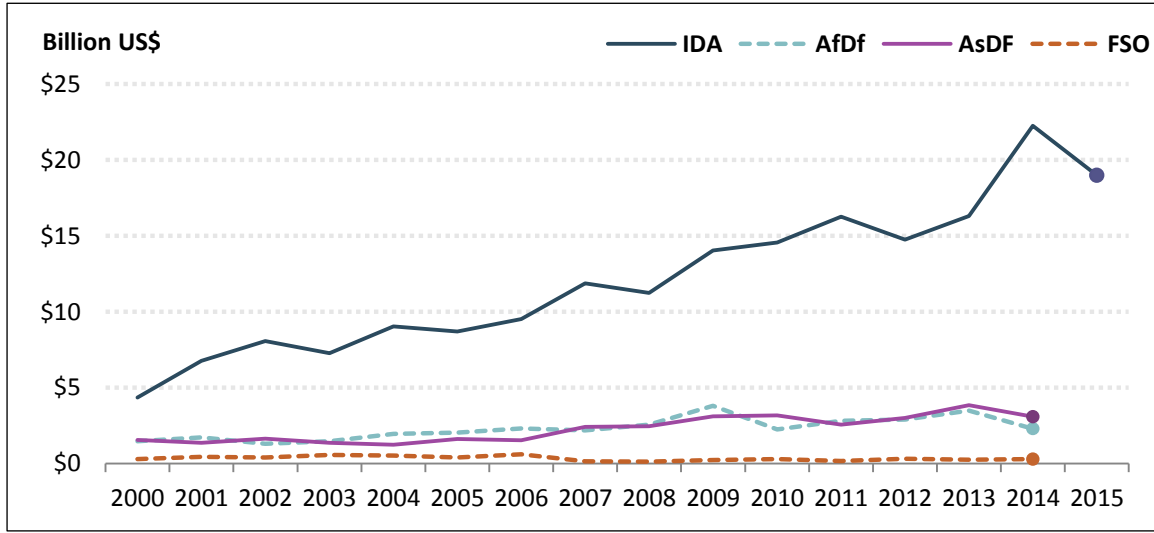
**Figure 1. Non-Concessional Financial Assistance: New Commitments, 2000-Present**



**Source:** MDB Annual Reports.

**Notes:** AsDB data is loans only (does not include other financial assistance such as equity investments or credit guarantees funded out of ordinary capital resources).

**Figure 2. Concessional Financial Assistance: New Commitments, 2000-Present**



Source: MDB Annual Reports.

### Recipients of MDB Financial Assistance

**Table 2** lists the top recipients of MDB financial assistance in FY2015 (for the World Bank) and 2014 (for the regional development banks). The table shows that several large, emerging economies, including the “BRICS” (Brazil, Russia, India, China, and South Africa), receive a steady flow of financial assistance from the non-concessional lending windows of the MDBs.

**Table 2** also shows the shows the top recipients of concessional financial assistance. Ethiopia and Bangladesh were top recipients of financial assistance from IDA, the World Bank’s concessional lending window, in FY2015. For the AsDF, the top recipients of financial assistance in 2012 were Pakistan, Bangladesh, and Vietnam.

#### MDB Financial Assistance to Emerging Markets

Financial assistance from the MDBs to emerging economies is controversial. Some argue that, instead of using MDB resources, these countries should rely on their own resources, particularly countries like China, which has substantial foreign reserves holdings and can easily get loans from private capital markets to fund development projects. MDB assistance, it is argued, would be better suited to focusing on the needs of the world’s poorest countries, which do not have the resources to fund development projects and cannot borrow these resources from international capital markets.

Others argue that MDB financial assistance provided to large, emerging economies is important, because these countries have substantial numbers of people living in poverty and MDBs provide financial assistance for projects for which the government might be reluctant to borrow. Additionally, MDB assistance helps address environmental issues, promotes better governance, and provides important technical assistance to which emerging economies might not otherwise have access. Finally, supporters argue that because MDB assistance to emerging economies takes the form of loans with market-based interest rates, rather than concessional loans or grants, this assistance is relatively inexpensive to provide and generates income to cover the MDBs’ operating costs.

**Table 2. MDB Financial Assistance: Top 10 Recipients**  
(New commitments, Million US\$)

World Bank Group						African Development Bank, 2014	
IBRD, FY2015		IDA, FY2015		IFC, FY2014		AfDB Group <sup>a</sup>	
India	2,098	Ethiopia	600	Brazil	1,505	Nigeria	1,388
China	1,822	Bangladesh	375	Nigeria	1,319	Multinational	1,162
Colombia	1,400	Congo, Dem. Rep.	220	Turkey	1,079	Angola	959
Egypt	1,400	India	179	China	1,008	South Africa	341
Ukraine	1,345	Uganda	150	India	943	Morocco	337
Argentina	1,337	Tanzania	122	World Region	830	Kenya	275
Turkey	1,150	Bolivia	100	Russia	655	Democratic Republic of the Congo	268
Morocco	1,055	Myanmar	100	Lebanon	510	Cameroon	208
Indonesia	1,000	Rwanda	100	Pakistan	435	Uganda	185
Poland	966	Cameroon	100	Chile	389	Rwanda	144
Asian Development Bank, 2014				European Bank for Reconstruction and Development, 2014		Inter-American Development Bank, 2014	
AsDB		AsDF		EBRD		IDB Group <sup>b</sup>	
India	2,835	Pakistan	563	Turkey	1,692	Brazil	2,241
China	1,820	Bangladesh	493	Ukraine	1,469	Mexico	2,054
Philippines	975	Vietnam	409	Russia	738	Colombia	932
Pakistan	820	Nepal	325	Poland	721	Ecuador	866
Vietnam	740	Cambodia	226	Egypt	720	Argentina	660
Indonesia	554	Sri Lanka	188	Romania	719	Dominican Republic	578
Bangladesh	475	Kyrgyzstan	169	Kazakhstan	699	Peru	445
Sri Lanka	344	Afghanistan	149	Serbia	550	Uruguay	343
Azerbaijan	315	Bhutan	101	Croatia	362	Panama	310
Uzbekistan	300	Armenia	86	Macedonia	306	Paraguay	301

**Source:** MDB Annual Reports.

**Notes:** Data is for commitments and approvals of new financial assistance project, not disbursements of financial assistance.

- a. Approvals for the whole African Development Bank Group, which includes the African Development Bank (non-concessional financial assistance), the African Development Fund (concessional financial assistance), and the Nigeria Trust Fund.
- b. Approvals for financial assistance from ordinary capital resources (non-concessional financial assistance), Funds for Special Operation (FSO, concessional financial assistance), and other funds in administration by the IDB.

## **Funding: Donor Commitments and Contributions**

MDBs are able to extend financial assistance to developing countries due to the financial commitments of their more prosperous member countries. This support takes several forms, depending on the type of assistance provided. The MDBs use money contributed or “subscribed” by their member countries to support their assistance programs. They fund their operating costs from money earned on non-concessional loans to borrower countries. Some of the MDBs transfer a portion of their surplus net income annually to help fund their concessional aid programs.

### **Non-Concessional Lending Windows**

To offer non-concessional loans, the MDBs borrow money from international capital markets and then re-lend the money to developing countries. MDBs are able to borrow from international capital markets because they are backed by the guarantees of their member governments. This backing is provided through the ownership shares that countries subscribe as a consequence of their membership in each bank.<sup>8</sup> Only a small portion (typically less than 5%-10%) of the value of these capital shares is actually paid to the MDB (“paid-in capital”). The bulk of these shares are a guarantee that the donor stands ready to provide to the bank if needed. This is called “callable capital,” because the money is not actually transferred from the donor to the MDB unless the bank needs to call on its members’ callable subscriptions. Banks may call upon their members’ callable subscriptions only if their resources are exhausted and they still need funds to repay bondholders. To date, no MDB has ever had to draw on its callable capital. In recent decades, the MDBs have not used their paid-in capital to fund loans. Rather it has been put in financial reserves to strengthen the institutions’ financial base.

Due to the financial backing of their member country governments, the MDBs are able to borrow money in world capital markets at the lowest available market rates, generally the same rates at which developed country governments borrow funds inside their own borders. The banks are able to re-lend this money to their borrowers at much lower interest rates than the borrowers would generally have to pay for commercial loans, if, indeed, such loans were available to them. As such, the MDBs’ non-concessional lending windows are self-financing and even generate net income.

Periodically, when donors agree that future demand for loans from an MDB is likely to expand, they increase their capital subscriptions to an MDB’s non-concessional lending window in order to allow the MDB to increase its level of lending. This usually occurs because the economy of the world or the region has grown in size and the needs of their borrowing countries have grown accordingly, or to respond to a financial crisis. An across the board increase in all members’ shares is called a “general capital increase” (GCI). This is in contrast to a “selective capital increase” (SCI), which is typically small and used to alter the voting shares of member countries. The voting power of member countries in the MDB is determined largely by the amount of capital contributed and through selective capital increases; some countries subscribe a larger share of the new capital stock than others to increase their voting power in the institutions. GCIs happen infrequently. Quite unusually, all the MDBs had GCIs following the global financial crisis of 2008-2009; simultaneous capital increases for all the MDBs has not occurred since the mid-1970s. U.S. participation in the GCIs is discussed in greater detail in

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<sup>8</sup> In most cases, the banks do not use the capital subscribed by their developing country members as backing for the bonds and notes they sell to fund their market-rate loans to developing countries, but instead just use the capital subscribed by their developed country members.

**Table 3** summarizes current U.S. capital subscriptions to the MDB non-concessional lending windows. Currently, the largest U.S. share of subscribed MDB capital is with the IDB at over 30%, while its smallest share among the MDBs is with the AfDB at just above 6%.

**Table 3. MDB Non-Concessional Lending Windows: U.S. Financial Commitments**

<b>MDB</b>	<b>U.S. Paid-in Capital</b>	<b>U.S. Callable Capital</b>	<b>Total U.S. Commitment</b>	<b>U.S. Share</b>
	Billion \$	Billion \$	Billion \$	%
<b>World Bank, FY2015</b>				
IBRD	2.67	40.50	43.17	17.07
IFC	0.57	—	0.57	22.19
<b>Regional Development Banks, 2014</b>				
AfDB	0.30	5.79	6.10	6.60
AsDB	1.19	22.63	23.83	15.57
EBRD	0.76	2.88	3.64	10.11
IDB	1.61	42.91	44.52	32.05

**Source:** MDB Annual Reports.

**Notes:** Values may not add due to rounding.

**Table 4** lists the top donors to the MDBs’s non-concessional facilities. The United States has the largest financial commitments to the non-concessional lending windows to the IBRD, the IFC, the EBRD, and the IDB. The United States is also essentially tied with Japan for the largest financial commitment to the AsDB. The United States is also the second largest donor to the AfDB.

Other top donor states include Western European countries, Japan, and Canada. Additionally, several regional members have large financial stakes in the regional banks. For example, among the regional members, China and India are large contributors to the AsDB; Nigeria, Egypt, Algeria, and South Africa are large contributors to the AfDB; Argentina, Brazil, and Venezuela are large contributors to the IDB; and Russia is a large contributor to the EBRD.

**Table 4. MDB Non-Concessional Lending Windows: Top Donors**

(Financial commitment, including callable and paid-in capital, as a % of total financial commitments)

<b>World Bank, FY2015</b>			
<b>IBRD</b>	<b>%</b>	<b>IFC</b>	<b>%</b>
United States	17.07	United States	22.19
Japan	7.89	Japan	6.33
China	5.09	Germany	5.02
Germany	4.61	UK	4.72
UK	4.13	France	4.72
France	4.13	Russia	4.01
India	3.20	India	4.01
Saudi Arabia	3.17	Italy	3.17
Russia	2.97	Canada	3.17

Canada	2.78	China	2.41				
Regional Development Banks, 2014							
AfDB	%	AsDB	%	EBRD	%	IDB	%
Nigeria	9.20	Japan	15.68	United States	10.11	United States	29.75
United States	6.07	United States	15.57	UK	8.62	Argentina	11.09
Japan	5.57	China	6.47	Japan	8.62	Brazil	11.09
Egypt	5.28	India	6.36	Italy	8.62	Mexico	7.13
Canada	4.59	Australia	5.81	Germany	8.62	Japan	4.96
Germany	4.18	Canada	5.25	France	8.62	Canada	4.93
Algeria	4.05	Indonesia	5.13	Russia	4.05	Venezuela	4.03
South Africa	4.02	Korea	5.06	Spain	3.44	Colombia	3.04
France	3.81	Germany	4.35	Canada	3.44	Chile	3.04
Morocco	3.75	Malaysia	2.74	European Union	3.03	Spain	1.93
				European Investment Bank	3.03		

Source: MDB Annual Reports.

### Concessional Lending Windows

Concessional lending windows do not issue bonds; their funds are contributed directly from the financial contributions of their member countries. Most of the money comes from the more prosperous countries, while the contributions from borrowing countries are generally more symbolic than substantive. The MDBs have also transferred some of the net income from their non-concessional windows to their concessional lending window in order to help fund concessional loans and grants.

As the MDB extends concessional loans and grants to low-income countries, the window’s resources become depleted. The donor countries meet together periodically to replenish those resources. Thus, these increases in resources are called replenishments, and most occur on a planned schedule ranging from three to five years. If these facilities are not replenished on time, they will run out of lendable resources and have to substantially reduce their levels of aid to poor countries.

**Table 5** summarizes cumulative U.S. contributions to the MDB concessional lending windows. The U.S. share of total contributions is highest to the IDB’s concessional lending window and lowest to the AsDB’s concessional lending window.

**Table 5. MDB Concessional Lending Windows: Cumulative U.S. Contributions**

MDB	U.S. Contribution Billion \$	U.S. Share %
<b>World Bank, FY2015</b>		
IDA	50.42	20.63
<b>Regional Development Banks, 2014</b>		
AfDF	3.80	10.03

AsDF	3.97	11.92
EBRD	—	—
IDB: FSO	5.08	49.58

**Source:** MDB Annual Reports.

**Notes:** EBRD does not have a concessional lending window. Data may be pledged or actual paid-in commitments, depending on the institution.

**Table 6** shows the top donor countries to the MDB concessional facilities. The United States has made the highest cumulative contributions to IDA and the IDB’s FSO, and the second-highest cumulative contributions to the AfDF and the AsDF, after Japan. Other top donor states include the more prosperous member countries, including Japan, Canada, and those in Western Europe. Within the FSO, regional members including Brazil, Argentina, Mexico, and Venezuela have also made substantial contributions.

**Table 6. MDB Concessional Lending Windows: Top Donors**  
(Cumulative contributions)

World Bank, FY2015		Regional Development Banks, 2014					
IDA	%	AfDF	%	AsDF	%	IDB: FSO	%
United States	20.75	Japan	11.31	Japan	50.07	United States	49.58
Japan	18.23	United States	10.91	United States	10.25	Japan	6.09
United Kingdom	11.14	Germany	10.26	Germany	5.31	Brazil	5.60
Germany	10.73	France	10.22	Canada	4.91	Argentina	5.20
France	7.09	United Kingdom	8.60	Australia	4.53	Mexico	3.38
Canada	4.56	Canada	7.18	France	3.73	Canada	3.20
Italy	4.26	Italy	5.72	United Kingdom	3.11	Venezuela	3.08
Netherlands	3.66	Sweden	5.30	Italy	2.52	Germany	2.36
Sweden	3.33	Norway	4.38	Netherlands	2.28	France	2.27
Belgium	1.81	Netherlands	4.16	Switzerland	1.35	Italy	2.22

**Source:** MDB Annual Reports.

**Note:** EBRD does not have a concessional lending window. Data may be pledged or actual paid-in commitments, depending on the institution.

## Structure and Organization

### Relation to Other International Institutions

The World Bank is a specialized agency of the United Nations. However, it is autonomous in its decision-making procedures and its sources of funds. It also has autonomous control over its administration and budget. The regional development banks are independent international agencies and are not affiliated with the United Nations system. All the MDBs must comply with directives (for example, economic sanctions) agreed to (by vote) by the U.N. Security Council. However, they are not subject to decisions by the U.N. General Assembly or other U.N. agencies.



## Internal Organization and U.S. Representation

The MDBs have similar internal organizational structures. Run by their own management and staffed by international civil servants, each MDB is supervised by a Board of Governors and a Board of Executive Directors. The Board of Governors is the highest decision-making authority, and each member country has its own governor. Countries are usually represented by their Secretary of the Treasury, Minister of Finance, or Central Bank Governor. The United States is represented by the Treasury Secretary. The Board of Governors meets annually, though may act more frequently through mail-in votes on key decisions.

While the Boards of Governors in each of the Banks retain power over major policy decisions, such as amending the founding documents of the organization, they have delegated day-to-day authority over operational policy, lending, and other matters to their institutions' Board of Executive Directors. The Board of Executive Directors in each institution is smaller than the Board of Governors. There are 24 members on the World Bank's Board of Executive Directors, and fewer for some of the regional development banks. Each MDB Executive Board has its own schedule, but they generally meet at least weekly to consider MDB loan and policy proposals and oversee bank activities.

The current U.S. Executive Directors to the MDBs are listed in **Table 7**. One U.S. Executive Director position is currently vacant. When an Executive Director position is vacant, the rules governing the MDBs generally permit Alternate Executive Directors, if appointed, to fulfill the same roles and functions as an Executive Director would. When both the Executive Director and Alternate Director positions are vacant at a MDB, Treasury considers what interim steps are needed to ensure effective U.S. participation, taking into account personnel and legal constraints, as well as the bylaws of the particular institution.

**Table 7. U.S. Executive Directors**

MDB	U.S. Executive Director
World Bank	Matthew T. McGuire
AfDB	(Vacant) <sup>a</sup>
AsDB	Robert Orr
EBRD	Marisa Lago
IDB	Mark Lopes

**Source:** MDB websites.

a. Marcia Ocomy was nominated in February 2015 for this position.

Decisions are reached in the MDBs through voting. Each member country's voting share is weighted on the basis of its cumulative financial contributions and commitments to the organization.<sup>9</sup> **Table 8** shows the current U.S. voting power in each institution. The voting power of the United States is large enough to veto major policy decisions at the World Bank and the IDB. However, the United States cannot unilaterally veto more day-to-day decisions, such as individual loans.

<sup>9</sup> This is not necessarily the case with the MDBs' concessional windows, though. In order to insure that borrower countries have at least some say in these organizations, the contributions of donor countries in some recent replenishments have not given the donor countries additional votes. In all cases, though, the donor countries together have a comfortable majority of the total vote.

**Table 8. U.S. Voting Power in the MDBs**

MDB	U.S. Voting Share (%)
<b>World Bank Group, FY2015</b>	
IBRD	16.16
IDA	10.47
IFC	20.99
<b>Regional Banks, 2014</b>	
AfDB	6.56
AfDF	5.32
AsDB	12.75
IDB	30.02
EBRD	10.13

Source: MDB Annual Reports.

## The Role of Congress in U.S. Participation

Congress plays an important role in authorizing and appropriating U.S. contributions to the MDBs and exercising oversight of U.S. participation in these institutions. For more details on U.S. policy-making at the MDBs, see CRS Report R41537, *Multilateral Development Banks: How the United States Makes and Implements Policy*, by (name redacted) and (name redacted) .

### Authorizing and Appropriating U.S. Contributions to the MDBs

Authorizing and appropriations legislation is required for U.S. contributions to the MDBs. The Senate Committee on Foreign Relations and the House Committee on Financial Services are responsible for managing MDB authorization legislation. During the past several decades, authorization legislation for the MDBs has not passed as freestanding legislation. Instead, it has been included through other legislative vehicles, such as the annual foreign operations appropriations act, a larger omnibus appropriations act, or a budget reconciliation bill. The Foreign Operations Subcommittees of the House and Senate Committees on Appropriations manage the relevant appropriations legislation. MDB appropriations are included in the annual foreign operations appropriations act or a larger omnibus appropriations act.

In recent years, the Administration’s budget request for the MDBs has included three major components: funds to replenish the concessional lending windows, funds to increase the size of the non-concessional lending windows (the “general capital increases”), and funds for more targeted funds administered by the MDBs, particularly those focused on climate change and food security.<sup>10</sup> Replenishments of the MDB concessional windows happen regularly, while capital

<sup>10</sup> For information about the FY2013 budget request, see U.S. Department of Treasury, *International Programs: Justification for Appropriations, FY2013 Budget Request*, [http://www.treasury.gov/about/budget-performance/Documents/FY2013\\_CPD\\_FINAL\\_508.pdf](http://www.treasury.gov/about/budget-performance/Documents/FY2013_CPD_FINAL_508.pdf).

increases for the MDB non-concessional windows occur much more infrequently. Quite unusually, all the MDBs are in the process of increasing their non-concessional windows, primarily to address the increase in demand for loans that resulted from the financial crisis, prepare for future crises, and, in the case of the IDB, recover from financial losses resulting from the financial crisis. Simultaneous capital increases for all the MDBs has not happened since the 1970s. For more information on the general capital increases, see CRS Report R41672, *Multilateral Development Banks: General Capital Increases*, by (name redacted). Data on U.S. contributions (including requests and appropriated funds) to the MDBs can be found in CRS Report RS20792, *Multilateral Development Banks: U.S. Contributions FY2000-FY2015*, by (name redacted).

## Congressional Oversight of U.S. Participation in the MDBs

As international organizations, the MDBs are generally exempt from U.S. law. The President has delegated the authority to manage and instruct U.S. participation in the MDBs to the Secretary of the Treasury. Within the Treasury Department, the Office of International Affairs has the lead role in managing day-to-day U.S. participation in the MDBs. The President appoints the U.S. Governors and Executive Directors, and their alternates, with the advice and consent of the Senate. Thus, the Senate can exercise oversight through the confirmation process.

Over the years, Congress has played a major role in U.S. policy towards the MDBs. In addition to congressional hearings on the MDBs, Congress has enacted a substantial number of legislative mandates that oversee and regulate U.S. participation in the MDBs. These mandates generally fall into one of four major types. More than one type of mandate may be used on a given issue area.

First, some legislative mandates direct how the U.S. representatives at the MDBs can vote on various policies. Examples include mandates that require the U.S. Executive Directors to oppose (a) financial assistance to specific countries, such as Burma, until sufficient progress is made on human rights and implementing a democratic government;<sup>11</sup> (b) financial assistance to broad categories of countries, such as major producers of illicit drugs;<sup>12</sup> and (c) financial assistance for specific projects, such as the production of palm oil, sugar, or citrus crops for export if the financial assistance would cause injury to United States producers.<sup>13</sup> Some legislative mandates require the U.S. Executive Directors to support, rather than oppose, financial assistance. For example, a current mandate allows the Treasury Secretary to instruct the U.S. Executive Directors to vote in favor of financial assistance to countries that have contributed to U.S. efforts to deter and prevent international terrorism.<sup>14</sup>

Second, legislative mandates direct the U.S. representatives at the MDBs to advocate for policies within the MDBs. One example is a mandate that instructs the U.S. Executive Director to urge the IBRD to support an increase in loans that support population, health, and nutrition programs.<sup>15</sup> Another example is a mandate that requires the U.S. Executive Directors to take all possible steps to communicate potential procurement opportunities for U.S. firms to the Secretary of the Treasury, the Secretary of State, the Secretary of Commerce, and the business community.<sup>16</sup>

<sup>11</sup> Section 570(a)(2) of the Omnibus Consolidated Appropriations Act, 1997 (P.L. 104-208). Also on human rights more broadly, see 22 USCS §262d.

<sup>12</sup> 22 USC §2291j(a)(2).

<sup>13</sup> 22 USC §262g.

<sup>14</sup> 22 USC §262p-4r(a).

<sup>15</sup> 22 USC §262p-4m.

<sup>16</sup> 22 USC §262s-1.

Mandates that call for the U.S. Executive Director to both vote and advocate for a particular policy are often called “voice and vote” mandates.

Third, Congress has also passed legislation requiring the Treasury Secretary to submit reports on various MDB issues (reporting requirements). Some legislative mandates call for one-off reports; other mandates call for reports on a regular basis, typically annually. For example, current legislation requires the Treasury Secretary to submit an annual report to the appropriate congressional committees on the actions taken by countries that have borrowed from the MDBs to strengthen governance and reduce the opportunity for bribery and corruption.<sup>17</sup>

Fourth, Congress has also attempted to influence policies at the MDBs through “power of the purse,” that is, withholding funding from the MDBs or attaching stipulations on the MDBs’s use of funds. For example, the FY2010 Consolidated Appropriations Act stipulates that 10% of the funds appropriated to the AsDF will be withheld until the Treasury Secretary can verify that the AsDB has taken steps to implement specific reforms aimed at combating corruption.<sup>18</sup>

## Issues for Congress

There are a number of policy issues that Congress has or may be interested in. Some of these issues are discussed below.

### Effectiveness of MDB Financial Assistance

There is a broad debate about the effectiveness of foreign aid, including the aid provided by the MDBs. Many studies of foreign aid effectiveness examine the effects of total foreign aid provided to developing countries, including both aid given directly by governments to developing countries (bilateral aid) and aid pooled by a multilateral institution from multiple donor countries and provided to developing countries (multilateral aid). The results of these studies are mixed, with conclusions ranging from (a) aid is ineffective at promoting economic growth;<sup>19</sup> (b) aid is effective at promoting economic growth;<sup>20</sup> and (c) aid is effective at promoting growth in some countries under specific circumstances (such as when developing-country policies are strong).<sup>21</sup> The divergent results of these academic studies make it difficult to reach firm conclusions about the overall effectiveness of aid.

Critics of the MDBs argue that they are international bureaucracies focused on getting money “out the door” to developing countries, rather than on delivering results in developing countries; that the MDBs emphasize short-term outputs like reports and frameworks but do not engage in long-term activities like the evaluation of projects after they are completed; and that they put enormous administrative demands on developing-country governments.<sup>22</sup> Many of the MDBs were also created when developing countries had little access to private capital markets. With the

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<sup>17</sup> 22 USC §262r-6(b)(2).

<sup>18</sup> Section 7086 of the Consolidated Appropriations Act, 2010 (P.L. 111-117).

<sup>19</sup> E.g., see William Easterly, “Can Foreign Aid Buy Growth?,” *Journal of Economic Perspectives*, vol. 17, no. 3 (Summer 2003), pp. 23-48.

<sup>20</sup> E.g., see Carl-Johan Dalgaard and Henrik Hansen, “On Aid, Growth, and Good Policies,” *Journal of Development Studies*, vol. 37, no. 6 (August 2001), pp. 17-41.

<sup>21</sup> E.g., see Craig Burnside and David Dollar, “Aid, Policies, and Growth,” *American Economic Review*, vol. 90, no. 4 (September 2000), pp. 847-868.

<sup>22</sup> William Easterly, “The Cartel of Good Intentions,” *Foreign Policy*, vol. 131 (July-August 2002), pp. 40-49.

globalization and the integration of capital markets across countries, some analysts have expressed concerns that MDB financing might “crowd out” private sector financing, which developing countries now generally have readily accessible. Some analysts have also raised questions about whether there is a clear division of labor among the MDBs.

Proponents of the MDBs argue that, despite some flaws, such aid at its core serves vital economic and political functions. With about 896 million people living on less than \$1.90 a day in 2012,<sup>23</sup> they argue that not providing assistance is simply not an option; they argue it is the “right” thing to do and part of “the world’s shared commitments to human dignity and survival.”<sup>24</sup> These proponents typically point to the use of foreign aid to provide basic necessities, such as food supplements, vaccines, nurses, and access to education, to the world’s poorest countries, which may not otherwise be financed by private investors. Additionally, proponents of foreign aid argue that, even if foreign aid has not been effective at raising overall levels of economic growth, foreign aid has been successful in dramatically improving health and education in developing countries over the past four decades.<sup>25</sup>

Some analysts have also highlighted a number of reforms that they believe could increase the effectiveness of the MDBs.<sup>26</sup> For example, it has been proposed that the MDBs adopt more flexible financing arrangements, for example to allow crisis lending or lending at the sub-national level, and more flexibility in providing concessional assistance to address poverty in middle-income countries. There are also arguments that, as countries continue to develop, there need to be clearer guidelines on when countries should “graduate” from receiving concessional and/or non-concessional financial assistance from the MDBs.

## Multilateral vs. Bilateral Aid

In a tight budget environment, there may be debate about whether Congress should prioritize bilateral or multilateral aid.<sup>27</sup> Bilateral aid gives donors more control over where the money goes and how the money is spent. For example, donor countries may have more flexibility to allocate funds to countries that are of geopolitical strategic importance, but not facing the greatest development needs, than might be possible by providing aid through a multilateral organization. By building a clear link between the donor country and the recipient country, bilateral aid may also garner more goodwill from the recipient country towards the donor than if the funds had been provided through a multilateral organization.

Providing aid through multilateral organizations offers different benefits for donor countries. By pooling the resources of several donors, multilateral organizations pool the resources of several donors, allowing donors to share the cost of development projects (often called burden-sharing).

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<sup>23</sup> World Bank, *Poverty Overview*, October 7, 2015,

<http://www.worldbank.org/en/topic/poverty/overview><http://go.worldbank.org/F9ZJUH97T0>.

<sup>24</sup> Jeffrey Sachs, *The End of Poverty: Economic Possibilities for Our Time* (Penguin Books, 2006), p. xvi.

<sup>25</sup> William Easterly, *The White Man’s Burden* (New York: Penguin Press, 2006), pp. 176-177.

<sup>26</sup> For example, see Scott Morris and Madeline Gleave, “The World Bank at 75,” Center for Global Development Policy Paper 058, March 2015; Martin Ravallion, “The World Bank: Why It Is Still Needed and Why It Still Disappoints,” Center for Global Development, Working Paper 400, April 2015.

<sup>27</sup> For more on the choice between bilateral and multilateral aid, see, for example: Helen Milner and Dustin Tingley, “The Choice for Multilateralism: Foreign Aid and American Foreign Policy,” Working Paper, February 10, 2010 and Helen Milner, “Why Multilateralism? Foreign Aid and Domestic Principal-Agent Problems,” in *Delegation and Agency in International Organizations*, eds. Darren Hawkins et al. (New York City: Cambridge University Press, 2006), pp. 107-139.

Additionally, donor countries may find it politically sensitive to attach policy reforms to loans or to enforce these policy reforms. Multilateral organizations can usefully serve as a scapegoat for imposing and enforcing conditionality that may be politically sensitive to attach to bilateral loans. Additionally, because MDBs can provide aid on a larger scale than many bilateral agencies, they can generate economies of scale in knowledge and lending.<sup>28</sup>

Data from the Organization for Economic Cooperation and Development (OECD) Development Assistance Committee (DAC) reports that in 2014, about 17% of U.S. foreign aid disbursed to developing countries with the purpose of promoting economic and social development was provided through multilateral institutions, while about 83% was provided bilaterally.<sup>29</sup>

## The Changing Landscape the MDBs

In recent years, several countries have taken steps to launch two new multilateral development banks. First, Brazil, Russia, India, China, and South Africa (the BRICS countries) signed an agreement in July 2014 to establish the New Development Bank (NDB), often referred to as the “BRICS Bank.”<sup>30</sup> The agreement outlines the bylaws of the bank and a commitment to a capital base of \$100 billion. Headquartered in Shanghai, the NDB was formally launched in July 2015. The BRICS leaders have emphasized that the bank’s mission is to mobilize resources for infrastructure and sustainable development projects in BRICS and other emerging and developing economies.<sup>31</sup> The NDB’s website also states that it is “an alternative to the existing US-dominated World Bank and International Monetary Fund.”<sup>32</sup>

Second, China has led the creation of the Asian Infrastructure Investment Bank (AIIB).<sup>33</sup> Launched in October 2014, the AIIB will focus on the development of infrastructure and other sectors in Asia, including energy and power, transportation and telecommunications, rural infrastructure and agriculture development, water supply and sanitation, environmental protection, urban development and logistics. The AIIB currently has 57 members, including several advanced European and Asian advanced economies, such as France, Germany, Italy, the United Kingdom, Australia, New Zealand, and South Korea. The United States, Japan, and Canada are not members. The AIIB's initial total capital reportedly is expected to be \$100 billion.

These two institutions are the first major MDBs to be created in decades, and there is debate about how they will fit in with existing international financial institutions. Proponents of the new MDBs argue that the infrastructure and financing needs of developing countries are beyond what can be met by existing MDBs and private capital markets, and that new institutions to meet the

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<sup>28</sup> Martin Ravallion, “The World Bank: Why It Is Still Needed and Why It Still Disappoints,” Center for Global Development, Working Paper 400, April 2015.

<sup>29</sup> DAC reports data on gross disbursements at current prices of official development assistance (ODA). ODA is defined as flows to developing countries and multilateral institutions which are administered with the promotion of economic development and is concessional in character and conveys a grant element of at least 25%. DAC data does not include, for instance, other official flows including military assistance. DAC data also focuses on the disbursements of ODA, and would not include, for example, the callable capital committed by the United States to the MDBs, because this money has never actually been disbursed from the United States to the MDBs. Also, multilateral organizations not only include the MDBs but also U.N. agencies.

<sup>30</sup> “Agreement on the New Development bank,” Fortaleza, July 15, 2014, <http://brics.itamaraty.gov.br/media2/press-releases/219-agreement-on-the-new-development-bank-fortaleza-july-15>.

<sup>31</sup> “Fortaleza Declaration and Action Plan,” BRICS Summit, July 2014, <http://brics.itamaraty.gov.br/category-english/21-documents/223-sixth-summit-declaration-and-action-plan>.

<sup>32</sup> The NDB website is at <http://ndbbribs.org/>.

<sup>33</sup> For more on the AIIB, see CRS In Focus IF10154, *Asian Infrastructure Investment Bank*, by (name redacted).

financing needs of developing institutions should be welcomed. Proponents also argue that the new MDBs address the long-held frustrations of many emerging markets and developing countries that the governance of existing institutions, including the World Bank and the IMF, have not been reformed to reflect their growing importance in the global economy.<sup>34</sup> For example, the NDB stresses that, unlike the World Bank and the IMF, each participant country will have equivalent voting rates and none of the countries will have veto power.

Other analysts and policymakers have been more concerned about what the new MDBs could mean for the existing institutions and whether they will diminish the influence of existing institutions, where the United States for decades has held a powerful leadership. They point to an already crowded landscape of MDBs, and express concerns that new MDBs could exacerbate existing concerns about mission creep and lack of clear division of labor among the MDBs. Some analysts have also raised questions about whether the new institutions will adopt the best-practices on transparency, procurement, and environmental and social safeguards of the existing MDBs that have been developed over the past several decades. Some analysts have also raised questions about why many emerging markets are top recipients of non-concessional financial assistance from the World Bank and regional development banks, if they have the resources to capitalize new MDBs.

The response of the Obama Administration to the new MDBs has evolved over time. The Administration initially lobbied several key allies to refrain from joining the bank. Ultimately, these lobbying efforts were largely unsuccessful, as several key allies in Europe and Asia, including the United Kingdom and South Korea, joined.<sup>35</sup> Recent comments from the Administration have been more positive. Specifically during Chinese President Xi's visit to Washington in September 2015, the White House emphasized that "the United States welcomes China's growing contributions to financing development and infrastructure in Asia and beyond."<sup>36</sup> During the visit, Xi also reportedly committed that the AIIB would abide by the highest international environmental and governance standards.<sup>37</sup> Xi also pledged to increase China's financial contributions to the World Bank and regional development banks, signaling its continuing commitment to existing institutions. Congress may want to exercise oversight of the Administration's policy on and engagement with these new MDBs.

## U.S. Commercial Interests

Billions of dollars of contracts are awarded to private firms each year in order to acquire the goods and services necessary to implement projects financed by the MDBs. MDB contracts are awarded through international competitive bidding processes, although most MDBs allow the borrowing country to give some preference to domestic firms in awarding contracts for MDB-financed projects in order to help spur development.

U.S. commercial interest in the MDBs has been and may continue to be a subject of congressional attention, particularly if the banks expand their lending capacity for infrastructure projects through the GCIs. One area of focus may be the Foreign Commercial Services (FCS)

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<sup>34</sup> For more on IMF reforms, see CRS Report R42844, *IMF Reforms: Issues for Congress*, by (name redacted) and (name redacted).

<sup>35</sup> For example, see, Jamil Anderlini, "UK Move to Join China-led Bank a Surprise to Even Beijing," *Financial Times*, March 26, 2015 and "Washington's Lobby Efforts Against China's 'World Bank' Fail as Italy, France Welcomed Abroad," *Forbes*, April 3, 2015.

<sup>36</sup> White House, Office of the Press Secretary, "Fact Sheet: U.S.-China Economic Relations," September 25, 2015.

<sup>37</sup> Shawn Donnan, "White House Declares Truce with China over AIIB," *Financial Times*, September 27, 2015.

representatives to the MDBs, who are responsible for protecting and promoting American commercial interests at the MDBs.<sup>38</sup> Some in the business community are concerned about the impacts of possible budget cuts to the U.S. FCS, particularly if other countries are taking a stronger role in helping their businesses bid on projects financed by the MDBs.

There may also be interest in discussions about policy changes for procurement standards at the World Bank, who awards the largest number and highest volume of contracts each year. In January 2011, the World Bank Executive Board approved a pilot program for a new lending instrument, “Program for Results,” or P4R.<sup>39</sup> It was subsequently launched as a financing instrument in 2012. This new lending instrument links the disbursement of funds directly to the delivery of defined results. Proponents argue that P4R helps developing countries improve the design and implementation of their development programs, and helps strengthen their institutions and build capacity. Opponents argue that relying on country’s own systems could undermine adequate social and environmental safeguards, while also undermining transparency objectives and accountability commitments.<sup>40</sup>

## **Author Contact Information**

(name redacted)  
Specialist in International Trade and Finance  
fedactedj@crs.loc.gov7-....

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<sup>38</sup> For more information, see [http://www.export.gov/advocacy/eg\\_main\\_022753.asp](http://www.export.gov/advocacy/eg_main_022753.asp).

<sup>39</sup> World Bank, “Program-for-Results Financing (PforR),” Accessed April 16, 2012, <http://web.worldbank.org/WBSITE/EXTERNAL/PROJECTS/EXTRESLENDING/0,,contentMDK:22748955~pagePK:7321740~piPK:7514729~theSitePK:7514726,00.html>.

<sup>40</sup> Bank Information Center, “P4R Update: World Bank Approves Program for Results Policy,” February 29, 2012, <http://www.bicusa.org/en/Article.12602.aspx>.



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